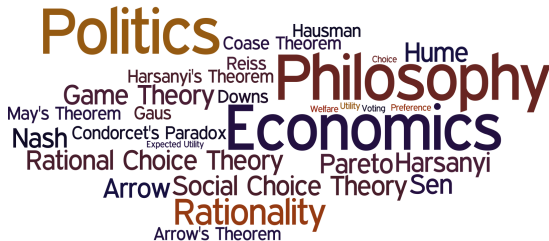


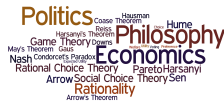
# PHPE 400

## Individual and Group Decision Making

Eric Pacuit  
University of Maryland  
[pacuit.org](http://pacuit.org)



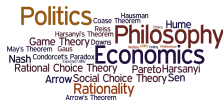
# Rational Preferences



An individual's preferences are **rational** when they satisfy two additional constraints:

1. transitivity
2. completeness

# Transitivity



There are two ways that a decision maker's strict preference  $P$  on  $X$  may fail transitivity:

✗ There is a *cycle* in the decision maker's preferences: There are  $x, y, z \in X$  such that  $x P y$ ,  $y P z$ , and  $z P x$ .

$\Rightarrow$  Money-pump argument, rankings, ...

1. The decision maker lacks a strict preference: There are  $x, y, z \in X$  such that  $x P y$  and  $y P z$ , but  $x N z$  (i.e.,  $x$  and  $z$  are incomparable).

# Completeness

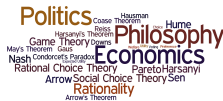


Completeness: For all  $x, y \in X$ , exactly one the following is true:

- ▶  $x P y$  ( $x$  is strictly preferred to  $y$ ),
- ▶  $y P x$  ( $y$  is strictly preferred to  $x$ ), or
- ▶  $x I y$  ( $x$  and  $y$  are indifferent).

I.e., for all  $x, y \in X$ ,  $\text{not-}x N y$ .

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To have complete and transitive preferences over such complex alternatives requires more knowledge than anyone is likely to have.

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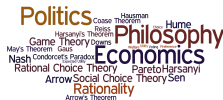
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[O]f all the axioms of utility theory, the completeness axiom is perhaps the most questionable. Like others, it is inaccurate as a description of real life; but unlike them we find it hard to accept even from the normative viewpoint.

(Aumann, 1962)

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 $\Rightarrow$  Money-pump argument, rankings, ...
- ✗ The decision maker lacks a strict preference: There are  $x, y, z \in X$  such that  $x P y$  and  $y P z$ , but  $x N z$  (i.e.,  $x$  and  $z$  are incomparable).  
 $\Rightarrow$  Completeness



# Rational Preferences



A pair  $(P, I)$  is a **rational preference** on  $X$  provided that  $P \subseteq X \times X$  and  $I \subseteq X \times X$ , such that

- ▶  $P$  is asymmetric and transitive. That is,  $P$  is a **strict weak order**.
- ▶  $I$  is reflexive, symmetric, and transitive. That is,  $P$  is an **equivalence relation**.
- ▶ Completeness: For all  $x, y \in X$ , exactly one of  $x P y$ ,  $y P x$  or  $x I y$  is true.

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**Note:** We only need to define a strict preference relation  $P$  since  $I$  can be inferred assuming Completeness (e.g., if  $\text{not-}x P y$  and  $\text{not-}y P x$ , then the decision maker must be indifferent between  $x$  and  $y$ ).

$x$  is a **maximal element** of  $A$  with respect to  $P$  when there is no element of  $A$  that is *strictly preferred* to  $x$  (i.e., there is no  $y \in A$  such that  $y P x$ ).

- ▶ Utility functions
  - ▶ Ordinal utility functions
  - ▶ Cardinal utility functions
- ▶ Lotteries

# Utility Function



A **utility function** on a set  $X$  is a function  $u : X \rightarrow \mathbb{R}$

A rational preference  $(P, I)$  on  $X$ , is **represented** by a utility function  $u : X \rightarrow \mathbb{R}$  if, and only if,

- 10 / 44

# Ordinal Utility Theory



**Fact.** Suppose that  $X$  is finite and  $(P, I)$  is a rational preference on  $X$ . Then, there is a utility function  $u : X \rightarrow \mathbb{R}$  that represents  $(P, I)$ .

# Ordinal Utility Theory



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Utility is *defined* in terms of the decision maker's preference, so it is an error to say that the decision maker prefers  $x$  to  $y$  *because* she assigns a higher utility to  $x$  than to  $y$ .



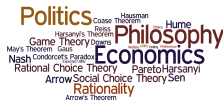
# Important



All three of the utility functions represent the preference  $x P y P z$

	$x$	$y$	$z$
$u_1$	3	2	1
$u_2$	10	5	0
$u_3$	1000	999	1

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$x P y P z$  is represented by both  $u_1$  and  $u_3$ , so one cannot say that  $y$  is “closer” to  $x$  than to  $z$ :

- ▶  $u_1(x) - u_1(y) = 1 = u_1(y) - u_1(z)$
- ▶  $u_3(x) - u_3(y) = 1 < 998 = u_3(y) - u_3(z)$

This may seem bizarre, because people are accustomed to attaching significance to the magnitudes of numbers, not just what they indicate about ordering.

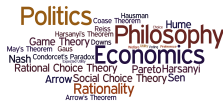
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A **lottery** over  $X$  is a tuple is a function that assigns to each outcome  $o$  the probability that  $o$  obtains. That is, it is a function  $p : X \rightarrow [0, 1]$  such that

$$p(x_1) + p(x_2) + \cdots + p(x_n) = \sum_{x \in X} p(x) = 1$$

# Lotteries: Example



Suppose that  $X = \{a, b, c\}$ . The lottery  $p : X \rightarrow [0, 1]$  that assigns:

- ▶ a probability of 0.6 to  $a$  (denoted  $p(a) = 0.6$ ),
- ▶ a probability of 0.1 to  $b$  (denoted  $p(b) = 0.1$ ), and
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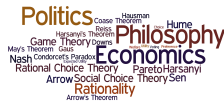
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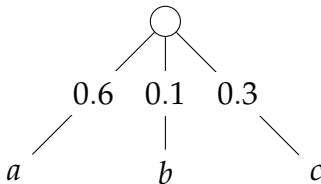


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$$\frac{0.6}{a} \quad \frac{0.1}{b} \quad \frac{0.3}{c}$$

# Important Point about Lotteries



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Let  $L_1 = 0.5 \cdot a + 0.5 \cdot b$  and  $L_2 = 0.4 \cdot b + 0.6 \cdot c$ .

Then the lottery  $0.25 \cdot L_1 + 0.75 \cdot L_2$  can be simplified as follows:

Let  $L_1 = 0.5 \cdot \textcolor{blue}{a} + 0.5 \cdot \textcolor{red}{b}$  and  $L_2 = 0.4 \cdot \textcolor{red}{b} + 0.6 \cdot \textcolor{green}{c}$ .

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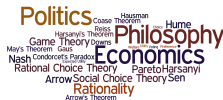
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$$\begin{aligned} 0.25 \cdot L_1 + 0.75 \cdot L_2 &= 0.25 \cdot (0.5 \cdot a + 0.5 \cdot b) + 0.75 \cdot (0.4 \cdot b + 0.6 \cdot c) \\ &= (0.25 \times 0.5) \cdot a + (0.25 \times 0.5 + 0.75 \times 0.4) \cdot b \\ &\quad + (0.75 \times 0.6) \cdot c \end{aligned}$$

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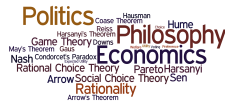
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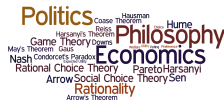
# Comparing Lotteries



Suppose that  $X$  is a set of outcomes and  $\mathcal{L}(X)$  is the set of all lotteries over  $X$ .



# Comparing Lotteries



Suppose that  $X$  is a set of outcomes and  $\mathcal{L}(X)$  is the set of all lotteries over  $X$ .

Given a rational preference on  $X$ , how should the decision maker compare lotteries?

What additional properties should a *rational preference*  $(P, I)$  on  $\mathcal{L}(X)$  satisfy?

# Comparing Lotteries



Suppose that  $X = \{a, b, c\}$  and the decision maker has the strict preference

$$a P b P c$$

Consider the lotteries  $L_1 = 0.5 \cdot a + 0.5 \cdot c$  and  $L_2 = 1 \cdot b$

# Comparing Lotteries



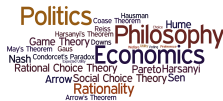
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$$\begin{array}{ccccc} & & u(a) - u(b) & & \\ & \underbrace{\hspace{1.5cm}} & & & \\ a & & b & & c \\ & & \underbrace{\hspace{1.5cm}} & & \\ & & u(b) - u(c) & & \end{array}$$

# Ordinal vs. Cardinal Utility

**Ordinal Utility:** Qualitative comparisons of objects allowed, no information about differences or ratios.



# Ordinal vs. Cardinal Utility



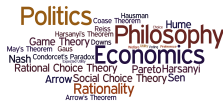
**Ordinal Utility:** Qualitative comparisons of objects allowed, no information about differences or ratios.

**Cardinal Utility:**

**Interval scale:** Quantitative comparisons of objects, accurately reflects differences between objects.

E.g., the difference between 75°F and 70°F is the same as the difference between 30°F and 25°F However, 70°F (= 21.11°C) is **not** twice as hot as 35°F (= 1.67°C).

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**Ratio scale:** Quantitative comparisons of objects, accurately reflects ratios between objects. E.g.,  $10\text{lb}$  ( $= 4.53592\text{kg}$ ) is twice as much as  $5\text{lb}$  ( $= 2.26796\text{kg}$ ).

# Measuring Utility



L. Narens and B. Skyrms (2020). *The Pursuit of Happiness: Philosophical and Psychological Foundations of Utility*. Oxford University Press.

I. Moscati (2018). *Measuring Utility From the Marginal Revolution to Behavioral Economics*. Oxford University Press.



Expected utility

# Expected Value of a Lottery



Suppose that the outcomes of a lottery are monetary values:

$$L = p_1 \cdot x_1 + p_2 \cdot x_2 + \cdots + p_n \cdot x_n$$

where each  $x_i$  is an amount of money.

The **expected value** of  $L$  is:

$$\begin{aligned} EV(p_1 \cdot x_1 + p_2 \cdot x_2 + \cdots + p_n \cdot x_n) &= p_1 \times x_1 + \cdots + p_n \times x_n \\ &= \sum_{i=1}^n p_i \times x_i \end{aligned}$$

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E.g., if  $L = 0.55 \cdot \$100 + 0.25 \cdot \$50 + 0.2 \cdot \$0$ , then

$$EV(L) = 0.55 \times 100 + 0.25 \times 50 + 0.2 \times 0 = 67.5$$

You are given a choice between two lotteries  $L_1$  and  $L_2$ . The outcome of the lotteries is determined by flipping a fair coin. The payoff for the two lotteries are given in the following table:

	Heads	Tails
$L_1$	\$1M	\$1M
$L_2$	\$3M	\$0

Which of the two lotteries would you choose?

1.  $L_1$
2.  $L_2$
3. I am indifferent between the two lotteries

# Problems with using monetary payoffs



- Valuing Money: Doesn't the value of a wager depend on more than merely how much it's expected to pay out? (I.e., your total fortune, how much you personally care about money, etc.). Also, we care about more things than money.

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- ▶ Valuing Money: Doesn't the value of a wager depend on more than merely how much it's expected to pay out? (I.e., your total fortune, how much you personally care about money, etc.). Also, we care about more things than money.
- ▶ The St. Petersburg Paradox: Consider the following wager: I will flip a fair coin until it comes up heads; if the first time it comes up heads is the  $n^{\text{th}}$  toss, then I will pay you  $2^n$ . What's the most you'd be willing to pay for this wager? What is its expected monetary value?

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- ▶ Risk-aversion: Is it irrational to prefer a sure-thing  $\$x$  to a wager whose expected payout is  $\$x$ ?

# Solution: Expected Utility



Suppose that  $X = \{x_1, \dots, x_n\}$  and  $u : X \rightarrow \mathbb{R}$  is a utility function on  $X$ .

The **expected utility** of a lottery  $L$  with respect to  $u$  is defined as follows:

$$\begin{aligned} EU(p_1 \cdot x_1 + \dots + p_n \cdot x_n, u) &= p_1 \times u(x_1) + \dots + p_n \times u(x_n) \\ &= \sum_{i=1}^n p_i \times u(x_i) \end{aligned}$$



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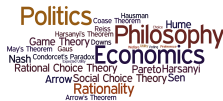
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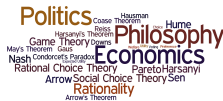
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$$\begin{aligned} EU(p_1 \cdot x_1 + \dots + p_n \cdot x_n, u) &= p_1 \times u(x_1) + \dots + p_n \times u(x_n) \\ &= \sum_{i=1}^n p_i \times u(x_i) \end{aligned}$$

Let  $X = \{a, b, c\}$  and  $u : X \rightarrow \mathbb{R}$  where  $u(a) = 2$ ,  $u(b) = 4$ , and  $u(c) = 0$ . Then,

$$\begin{aligned} EU(0.25 \cdot a + 0.25 \cdot b + 0.5 \cdot c, u) &= 0.25 \times u(a) + 0.25 \times u(b) + 0.5 \times u(c) \\ &= 0.25 \times 2 + 0.25 \times 4 + 0.5 \times 0 \end{aligned}$$

# Solution: Expected Utility



Suppose that  $X = \{x_1, \dots, x_n\}$  and  $u : X \rightarrow \mathbb{R}$  is a utility function on  $X$ .

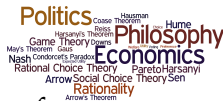
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# Ordinal Utility and Expected Utility



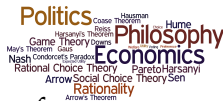
Suppose that  $X = \{a, b, c\}$  and the decision maker has the strict preference

$$a P b P c$$

Consider the lotteries  $L_1 = 0.5 \cdot a + 0.5 \cdot c$  and  $L_2 = 1 \cdot b$

	$a$	$b$	$c$	
$u_1$	4	1.5	1	$u_1(a) > u_1(b) > u_1(c)$ $EU(L_1, u_1) > EU(L_2, u_1)$

# Ordinal Utility and Expected Utility



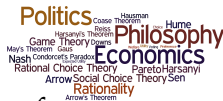
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# Ordinal Utility and Expected Utility



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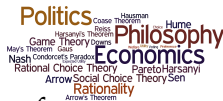
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$u_3$	4	3	1	$u_3(a) > u_3(b) > u_3(c)$ $EU(L_1, u_3) < EU(L_2, u_3)$



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**Problem:**  $u_1$ ,  $u_2$ , and  $u_3$  each represent the decision maker's preferences, but rank  $L_1$  and  $L_2$  differently according to the expected utility.

# Linear Transformations

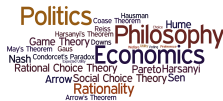


This problem does not arise for utility functions that are **linear transformations** of each other.

Suppose that  $u : X \rightarrow \mathbb{R}$  is a utility function. We say that  $u' : X \rightarrow \mathbb{R}$  is a **linear transformation of  $u$**  provided that there are numbers  $\alpha > 0$  and  $\beta$  such that for all  $x \in X$ : (also called **positive affine transformation**)

$$u'(x) = \alpha \times u(x) + \beta$$

# Linear Transformations



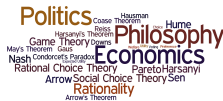
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E.g., suppose that  $u : \{a, b, c\} \rightarrow \mathbb{R}$  with  $u(a) = 3$ ,  $u(b) = 2$  and  $u(c) = 0$ .

	$a$	$b$	$c$	
$u_1$	32	22	2	linear transformation
$u_2$	0.75	0.5	0	linear transformation

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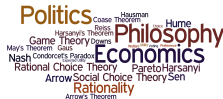
	$a$	$b$	$c$	
$u_1$	32	22	2	linear transformation
$u_2$	0.75	0.5	0	linear transformation
$u_3$	9	4	0	not a linear transformation
$u_4$	-3	-2	0	not a linear transformation

# Linear Transformations



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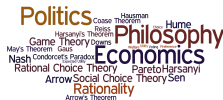
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Suppose that  $u : X \rightarrow \mathbb{R}$  is a utility function on  $X$  and  $u' : X \rightarrow \mathbb{R}$  is a linear transformation of  $u$ .

- ▶ For all lotteries  $L$  and  $L'$ ,
  - ▶ if  $EU(L, u) > EU(L', u)$  then  $EU(L, u') > EU(L', u')$
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- ▶ For all  $a, b, c, d \in X$ ,
  - ▶ if  $u(a) - u(b) < u(c) - u(d)$ , then  $u'(a) - u'(b) < u'(c) - u'(d)$ ;
  - ▶ if  $u(a) - u(b) > u(c) - u(d)$ , then  $u'(a) - u'(b) > u'(c) - u'(d)$ ; and
  - ▶ if  $u(a) - u(b) = u(c) - u(d)$ , then  $u'(a) - u'(b) = u'(c) - u'(d)$ .



# Taking Stock



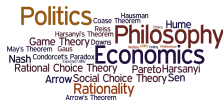
- ▶ Expected value and expected utility (with respect to some utility function) are often used to compare lotteries.
- ▶ Comparing lotteries by their expected values may result in a different ranking than comparing lotteries by their expected utility with respect to some utility function.
- ▶ To calculate the expected utility of a lottery we need the decision maker's utility function on the outcomes.

# Comparing Lotteries



Suppose that  $X$  is a set of outcomes and  $\mathcal{L}(X)$  is the set of all lotteries over  $X$ .

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**Answer:** Compare lotteries according to their expected utility with respect to a cardinal utility function on  $X$  representing the decision maker's preferences.

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**Answer:** Compare lotteries according to their expected utility with respect to a cardinal utility function on  $X$  representing the decision maker's preferences.

What additional properties should a *rational preference*  $(P, I)$  on  $\mathcal{L}(X)$  satisfy?

Suppose that the decision maker is rational and has the preference  $a P b$  (the decision maker strictly prefers  $a$  to  $b$ ) and  $c$  is another item.

How *should* the decision maker rank the lotteries

$$L_1 = 0.6 \cdot a + 0.4 \cdot c \quad \text{and} \quad L_2 = 0.6 \cdot b + 0.4 \cdot c?$$

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1.  $L_1 P L_2$ : The decision maker should strictly prefer  $L_1$  to  $L_2$ .
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3.  $L_1 I L_2$ : The decision maker should be indifferent between  $L_1$  and  $L_2$ .
4. There is not enough information to answer this question.

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4. There is not enough information to answer this question.

Suppose that the decision maker is rational and has the preference  $a P b$  (the decision maker strictly prefers  $a$  to  $b$ ) and  $c$  is another item.

Then, a *rational* decision maker will have the following preferences:

1.  $(0.6 \cdot a + 0.4 \cdot c) P (0.6 \cdot b + 0.4 \cdot c)$ .
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*Neither of these preferences can be inferred if all you know is that the decision maker's preferences over lotteries satisfies transitivity and completeness.*

A **rational** preference over lotteries involves more than the assumption that the decision maker's preferences are transitive and complete:

1. Independence axiom
2. Continuity axiom

A word cloud featuring names and theories in economics and politics. The words are arranged in a circular pattern, with 'Economics' and 'Philosophy' being the largest. Other prominent words include 'Politics', 'Rationality', 'Arrow', 'Social Choice Theory', 'Pareto', 'Harsanyi', 'Nash', 'Game Theory', 'Downs', 'May's Theorem', 'Gaus', 'Condorcet's Paradox', 'Rational Choice Theory', 'Arrow's Theorem', 'Hausman', 'Theorem', 'Reiss', 'Hume', 'Coase', 'Theorem', 'Sen', 'Theory', 'Rationality', 'Arrow's Theorem'.

$$L_1 P L_2 \quad \text{if, and only if,} \quad (p \cdot L_1 + (1 - p) \cdot L_3) P (p \cdot L_2 + (1 - p) \cdot L_3).$$

# Independence



For all  $L, L', L'' \in \mathcal{L}$  and  $0 < p \leq 1$ ,

$L P L'$  if, and only if,  $(p \cdot L + (1 - p) \cdot L'') P (p \cdot L' + (1 - p) \cdot L'')$ .

$L I L'$  if, and only if,  $(p \cdot L + (1 - p) \cdot L'') I (p \cdot L' + (1 - p) \cdot L'')$ .

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$\blacksquare I \blacksquare$  if, and only if,  $(p \cdot \blacksquare + (1 - p) \cdot \blacksquare) I (p \cdot \blacksquare + (1 - p) \cdot \blacksquare)$ .



Suppose that a decision maker has the following preference:

$$(1 \cdot \$2000) \succ (0.6 \cdot \$3000 + 0.4 \cdot \$0)$$

Assuming that the decision maker satisfies the Independence Axiom, what is the decision maker's preference between the following two lotteries?

►  $L_1 = 0.5 \cdot \$2000 + 0.5 \cdot \$0$

►  $L_2 = 0.3 \cdot \$3000 + 0.7 \cdot \$0$

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We can show that the decision maker must strictly prefer  $L_1$  to  $L_2$

$$(1 \cdot \$2000) \quad P \quad (0.6 \cdot \$3000 + 0.4 \cdot \$0)$$

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iff (Independence)

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iff (Simplifying lotteries)

$$(0.5 \cdot \$2000 + 0.5 \cdot \$0) \quad P \quad ((0.5 \times 0.6) \cdot \$3000 + (0.5 \times 0.4 + 0.5) \cdot \$0)$$

$$(0.5 \cdot \$2000 + 0.5 \cdot \$0) \quad P \quad (0.3 \cdot \$3000 + 0.7 \cdot \$0)$$

For all  $L_1, L_2, L_3 \in \mathcal{L}$  and  $0 < p \leq 1$ ,

$$L_1 P L_2 \quad \text{if, and only if,} \quad (p \cdot L_1 + (1 - p) \cdot L_3) P (p \cdot L_2 + (1 - p) \cdot L_3).$$
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# Independence

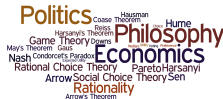


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# Example



Consider the set of all lotteries over  $X = \{a, b\}$ .

Suppose that Ann prefers lotteries that are closer to 50-50. For example,

- ▶  $(0.5 \cdot a + 0.5 \cdot b) \succ (0.25 \cdot a + 0.75 \cdot b)$
- ▶  $(0.75 \cdot a + 0.25 \cdot b) \succ (0.25 \cdot a + 0.75 \cdot b)$
- ▶  $(0.25 \cdot a + 0.75 \cdot b) \succ (1 \cdot a)$



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- $(0.25 \cdot a + 0.75 \cdot b) \text{ } P \text{ } (1 \cdot a)$

We can view Ann as assigning a value to any lottery as follows:

A lottery  $r \cdot a + (1 - r) \cdot b$  is valued at  $-|r - \frac{1}{2}|$ .

Then, Ann ranks lotteries by assigning a value to the lotteries and ranking them according to the values.

Are Ann's preference **rational**?

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Ann's preferences violates the Independence Axiom since she has the following preferences:

►  $(0.5 \cdot a + 0.5 \cdot b) \succ (1 \cdot a)$

► It is **not** the case that

$$(0.5 \cdot (0.5 \cdot a + 0.5 \cdot b) + 0.5 \cdot b) \succ (0.5 \cdot (1 \cdot a) + 0.5 \cdot b).$$

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This is because

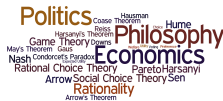
$$\begin{aligned} (0.5 \cdot (0.5 \cdot a + 0.5 \cdot b) + 0.5 \cdot b) &= (0.25 \cdot a + 0.75 \cdot b) \\ (0.5 \cdot (1 \cdot a) + 0.5 \cdot b) &= (0.5 \cdot a + 0.5 \cdot b) \end{aligned}$$

And so,  $(0.5 \cdot a + 0.5 \cdot b) P (0.25 \cdot a + 0.75 \cdot b)$  since the value of  $(0.5 \cdot a + 0.5 \cdot b)$  is 0 and  $(0.25 \cdot a + 0.75 \cdot b)$  is  $-0.25$  and  $-0.25 < 0$ . Hence, it is not the case that  $(0.5 \cdot (0.5 \cdot a + 0.5 \cdot b) + 0.5 \cdot b) P (0.5 \cdot (1 \cdot a) + 0.5 \cdot b)$ .

A decision maker **does not** satisfy the Independence Axiom when there are lotteries  $L_1, L_2, L_3$  and a number  $p$  such that  $0 < p \leq 1$  such that at least one of the following is true:

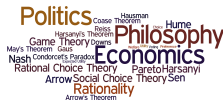
1.  $L_1 P L_2$ , but it is not the case that  $(p \cdot L_1 + (1 - p) \cdot L_3) P (p \cdot L_2 + (1 - p) \cdot L_3)$ ;
  2.  $(p \cdot L_1 + (1 - p) \cdot L_3) P (p \cdot L_2 + (1 - p) \cdot L_3)$ , but it is not the case that  $L_1 P L_2$ ;
  3.  $L_1 I L_2$ , but it is not the case that  $(p \cdot L_1 + (1 - p) \cdot L_3) I (p \cdot L_2 + (1 - p) \cdot L_3)$ ;
- or
4.  $(p \cdot L_1 + (1 - p) \cdot L_3) I (p \cdot L_2 + (1 - p) \cdot L_3)$ , but it is not the case that  $L_1 I L_2$ ;

# Summary



- For a *cardinal* utility function (measured on an interval scale) that represents a decision maker's preferences over outcomes, the decision maker compares lotteries using **expected utility** based on this utility function.

# Summary



- ▶ For a *cardinal* utility function (measured on an interval scale) that represents a decision maker's preferences over outcomes, the decision maker compares lotteries using **expected utility** based on this utility function.
- ▶ The utility function representing the decision maker's preferences is unique up to *linear transformations*.

## A word cloud featuring names of economists and political theorists, and names of theories. The words are arranged in a circular pattern. The most prominent words are 'Economics', 'Philosophy', 'Politics', 'Rationality', 'Game Theory', 'Arrow', 'Social Choice Theory', 'Pareto', 'Harsanyi', 'Nash', 'Condorcet's Paradox', 'May's Theorem', 'Gaus', 'Hausman', 'Reiss', 'Coase Theorem', 'Hume', 'Rational Choice Theory', 'Arrow's Theorem', and 'Sen'. The words are in various colors including blue, green, yellow, and red.

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# Summary



- ▶ For a *cardinal* utility function (measured on an interval scale) that represents a decision maker's preferences over outcomes, the decision maker compares lotteries using **expected utility** based on this utility function.
  - ▶ The utility function representing the decision maker's preferences is unique up to *linear transformations*.
- ▶ **Rational preferences** over lotteries are characterized by satisfying Transitivity, Completeness, and the Independence Axiom.
  - ▶ If a decision maker violates the Independence Axiom, then no utility function can be used to rank lotteries using expected utility.